

# Midwest IDEAS Investor Conference

August 27, 2025

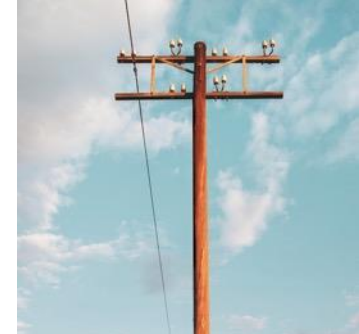


# Safe Harbor Statement



Certain statements in this presentation are “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995 and may include, but are not limited to, statements about sales levels, acquisitions, restructuring, declines in the value of Koppers assets and the effect of any resulting impairment charges, profitability and anticipated expenses and cash outflows. All forward-looking statements involve risks and uncertainties. All statements contained herein that are not clearly historical in nature are forward-looking, and words such as “outlook,” “guidance,” “forecast,” “believe,” “anticipate,” “expect,” “estimate,” “may,” “will,” “should,” “continue,” “plan,” “potential,” “intend,” “likely,” or other similar words or phrases are generally intended to identify forward-looking statements. Any forward-looking statement contained herein, in other press releases, written statements or other documents filed with the Securities and Exchange Commission, or in Koppers communications and discussions with investors and analysts in the normal course of business through meetings, phone calls and conference calls, regarding future dividends, expectations with respect to sales, earnings, cash flows, operating efficiencies, restructurings, cost reduction efforts, product introduction or expansion, the benefits of acquisitions, divestitures, joint ventures or other matters as well as financings and debt reduction, are subject to known and unknown risks, uncertainties and contingencies. Many of these risks, uncertainties and contingencies are beyond our control, and may cause actual results, performance or achievements to differ materially from anticipated results, performance or achievements. Factors that might affect such forward-looking statements include, among other things, availability of and fluctuations in the prices of key raw materials, including coal tar, lumber and scrap copper; the impact of changes in commodity prices, such as oil, copper and chemicals, on product margins; the successful implementation of multi-year cost mitigation programs; the extent of the dependence of certain of our businesses on certain market sectors and customers; economic, political and environmental conditions in international markets, including governmental changes, tariffs, restrictions on trade and restrictions on the ability to transfer capital across countries; general economic and business conditions; potential difficulties in protecting our intellectual property; the ratings on our debt and our ability to repay or refinance our outstanding indebtedness as it matures; our ability to operate within the limitations of our debt covenants; unexpected business disruptions; potential delays in timing or changes to expected benefits from cost reduction efforts; potential impairment of our goodwill and/or long-lived assets; demand for Koppers goods and services; competitive conditions; capital market conditions, including interest rates, borrowing costs and foreign currency rate fluctuations; disruptions and inefficiencies in the supply chain; changes in laws; the impact of environmental laws and regulations and compliance therewith; unfavorable resolution of claims against us, as well as those discussed more fully elsewhere in this presentation and in documents filed with the Securities and Exchange Commission by Koppers, particularly our latest annual report on Form 10-K and any subsequent filings by Koppers with the Securities and Exchange Commission. Any forward-looking statements in this presentation speak only as of the date of this presentation, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances after that date or to reflect the occurrence of unanticipated events.

# Company Overview





## Inflection point in strategy

with capital projects closing and expected to return significant improvement in the near-term with additional long-term upside potential



## Market leader in critical end markets

positioned to 'Expand and Optimize'—with stable market growth and margin expansion pathway



## Experienced, tested management team

proven to execute through complex market conditions



## Sustainability

provides key competitive advantage and enhances business durability



## Future strong cash flow generation

to improve financial flexibility

# Leader in Providing Critical Infrastructure Products



**Railroad  
Products &  
Services**

**Leading Supplier** of Crossties  
to Class I Railroads in North America



**Utility &  
Industrial  
Products**

**Leading Supplier** of Utility Poles in  
the U.S. and Australia



**Performance  
Chemicals**

**Global Leader** in Developing,  
Manufacturing and Marketing Wood  
Preservation Chemicals and  
Technologies



**Carbon  
Materials &  
Chemicals**

**Key Supplier** of Critical Components  
to Railroad, Construction and  
Aluminum Markets

## Koppers Currently Supplies

All 6 North American  
**Class I Railroads**

**8 of Top 10 Largest**  
Utilities in the U.S.

**Top 10 Largest**  
Lumber Treating Companies in the U.S.

**4 of Top 5 Largest**  
Lumber Treating Companies in Canada

# Business Segment Overview



	<p><b>Provider of market applications for treated wood</b></p>		<p><b>Global leader in water- and oil-borne preservatives</b></p>	
	<p><b>Railroad and Utility Products and Services (RUPS)</b></p>		<p><b>Performance Chemicals (PC)</b></p>	<p><b>Carbon Materials and Chemicals (CMC)</b></p>
<p><b>Key Financials (2024)</b></p>	<ul style="list-style-type: none"> <li>• Net Sales: <b>\$943 Million</b></li> <li>• Adjusted EBITDA: <b>\$82 Million</b></li> <li>• Adjusted EBITDA Margin: <b>8.7%</b></li> </ul>		<ul style="list-style-type: none"> <li>• Net Sales: <b>\$652 Million</b></li> <li>• Adjusted EBITDA: <b>\$143 Million</b></li> <li>• Adjusted EBITDA Margin: <b>21.9%</b></li> </ul>	<ul style="list-style-type: none"> <li>• Net Sales: <b>\$498 Million</b></li> <li>• Adjusted EBITDA: <b>\$37 Million</b></li> <li>• Adjusted EBITDA Margin: <b>7.4%</b></li> </ul>
<p><b>Products &amp; Services</b></p>	<ul style="list-style-type: none"> <li>• Railroad Crossties</li> <li>• Railroad Bridge Services</li> <li>• Railroad Crosstie Recovery</li> </ul>	<ul style="list-style-type: none"> <li>• Rail Joint Bars</li> <li>• Utility Poles</li> </ul>	<ul style="list-style-type: none"> <li>• Wood Preservation, Chemicals, Coatings, Water Repellants, Pigmented Stains, Fire Retardants</li> </ul>	<ul style="list-style-type: none"> <li>• Carbon Pitch, Creosote, Carbon Black Feedstock, Naphthalene</li> </ul>
<p><b>Highlights</b></p>	<p><b>Railroad Products &amp; Services</b></p> 	<p><b>Utility &amp; Industrial Products</b></p> 	<p><b>Performance Chemicals</b></p> 	<p><b>Carbon Materials &amp; Chemicals</b></p> 
	<p><b>LEADING SUPPLIER</b> of crossties to Class I railroads</p>	<p><b>LEADING SUPPLIER</b> of utility poles in the U.S. and Australia</p>	<p><b>GLOBAL LEADER</b> in developing, manufacturing and marketing wood preservation chemicals and technologies</p>	<p><b>KEY SUPPLIER</b> of critical components to railroad, construction and aluminum markets</p>

# Balanced Portfolio Generates Counter Cyclicality



## RUPS | CMC | PC

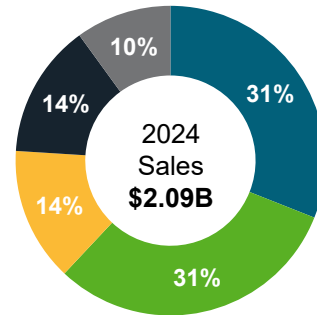
~140M poles in existing, aging network; **expected to replace 2M to 2.5M poles per year**<sup>1</sup>

Stable replacement demand of **18.8M to 22M crossties** in the U.S. and Canada annually<sup>2</sup>

**CMC's long-term strategy** is to supply creosote requirements for RUPS downstream products

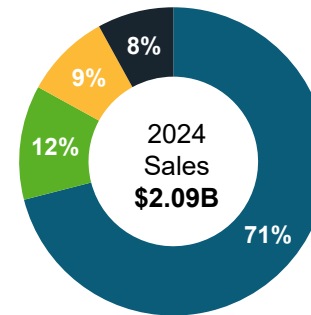
**Repair and remodeling market trends** driving strong demand for wood treatment chemicals<sup>3</sup>

## Sales by End Market



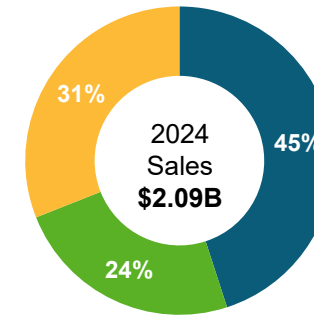
- Wood Preservatives
- Railroad
- Aluminum
- Utility Poles
- Other

## Sales by Geography



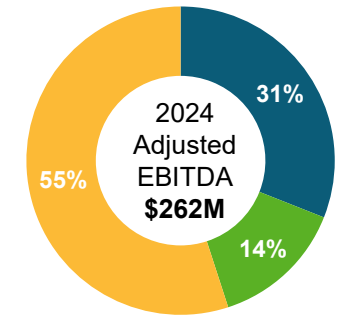
- U.S.
- Australasia
- Europe
- Other Countries

## Sales by Segment



- Railroad & Utility Products and Services
- Carbon Materials & Chemicals
- Performance Chemicals

## Adjusted EBITDA by Segment



- Railroad & Utility Products and Services
- Carbon Materials & Chemicals
- Performance Chemicals

1. Management estimates  
 2. Railway Tie Association (RTA)  
 3. Leading Indicator of Remodeling Activity (LIRA)

# Strategic Transformation Process: Catalyst



## Overview

Koppers has initiated a strategic transformation process—Catalyst—to improve profitability and deliver long-term shareholder value by enhancing business processes, operational efficiency, and capital efficiency. The cost-efficiency actions and related benefits will be incorporated into our 2030 Strategic Plan, supporting long-term margin expansion while responding to changing market dynamics. Details regarding the financial objectives will be provided in upcoming quarters.

# CATALYST



## RATIONALE

- Proactive positioning for long-term competitiveness
- Mitigate inflationary headwinds and supply chain volatility through further operational efficiencies



## COST-EFFICIENCY ACTIONS

- Accelerate process automation and digitalization
- Optimize supply chain and procurement processes
- Consolidate footprint, as appropriate
- Streamline SG&A and back-office functions
- Focus on core business units



## STRATEGIC BENEFITS

- Stronger competitive positioning
- Greater scalability and resilience
- Enhanced cash flow generation

# Commitment To Sustainability





## Enduring

Our **vertically-integrated business** is time tested and has been shown to perform through **all types of market conditions**.



## Essential

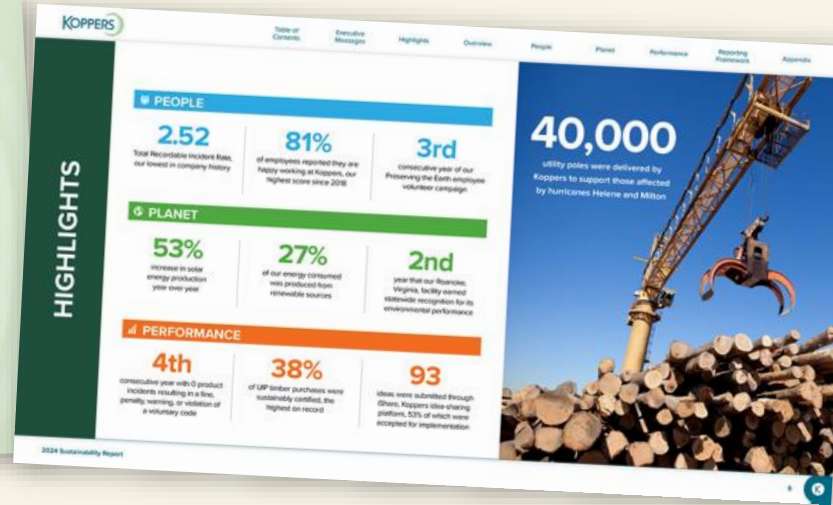
Our **products and services** compete in markets that are **mission critical**. Industries and society depend upon them.



## Sustainable

Our connection to a broad network of communities, organizations and stakeholders ensures we operate with **shared values and goals**.





Read the 2024 CSR and learn more about Sustainability at Koppers.



Based on three primary dimensions:

- Employee Satisfaction
- Revenue Growth
- Sustainability Transparency (ESG)

Scan the QR code to read the article.

# Appendix

# Q2 2025 Financials



# Q2 Key Takeaways



## HIGHLIGHTS

- Lowered YTD SG&A by 13% vs. prior year
- Reduced headcount for 14 consecutive months; FTEs 11% lower vs. April 2024
- Generated cash flow >\$50M in Q2
- Delivered adjusted EBITDA margin >15% for first time in 8 yrs
- Reduced capital spend annual run rate to <\$60M
- Deployed \$24M to dividends, share buyback and debt reduction

## BUSINESS OPTIMIZATION

- Sale of Koppers Railroad Structures expected to close Q3 2025
- Ceased production at our phthalic anhydride plant a month earlier than planned
- Launched Catalyst Transformation Process

## MARKET CHALLENGES

- Experiencing softer demand across the board
  - ✓ PC volumes, excluding previously disclosed market share loss, were few percent lower YTD 6/30/25 vs projected to be higher than prior year
  - ✓ Class I demand expected to be lower in 2H vs. prior indications from customers
  - ✓ CMC markets continue to be at trough with no near-term signs of improvement
  - ✓ UIP volumes starting to show improvement, but slower pace than anticipated



**Our Purpose**



**Delivering Mid-to-High Teens Margins by End of 2027**



**Generating Strong Cash Flows**

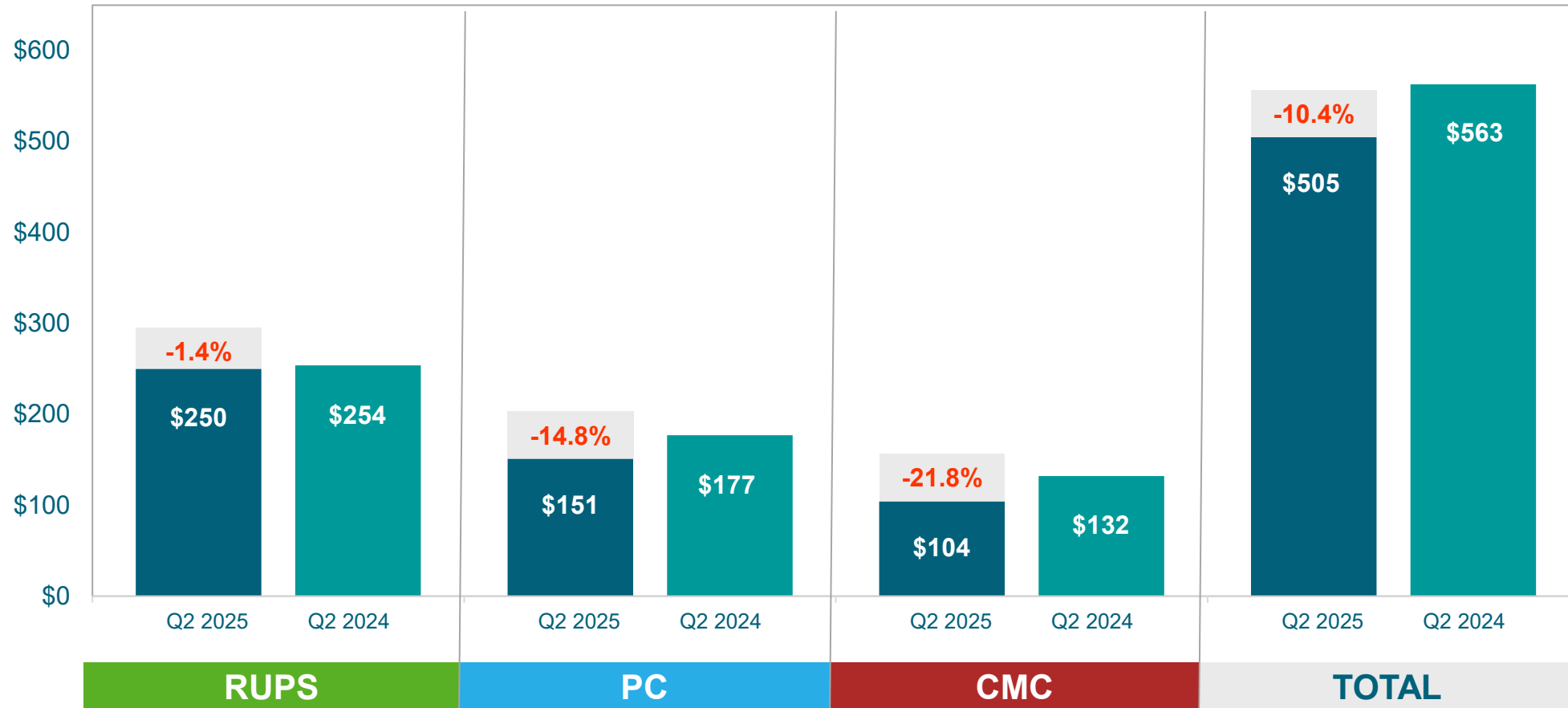


**High Performance Organization**

# Q2 2025: Sales by Segment (Unaudited)



## Sales vs. Prior Year \$ in Millions



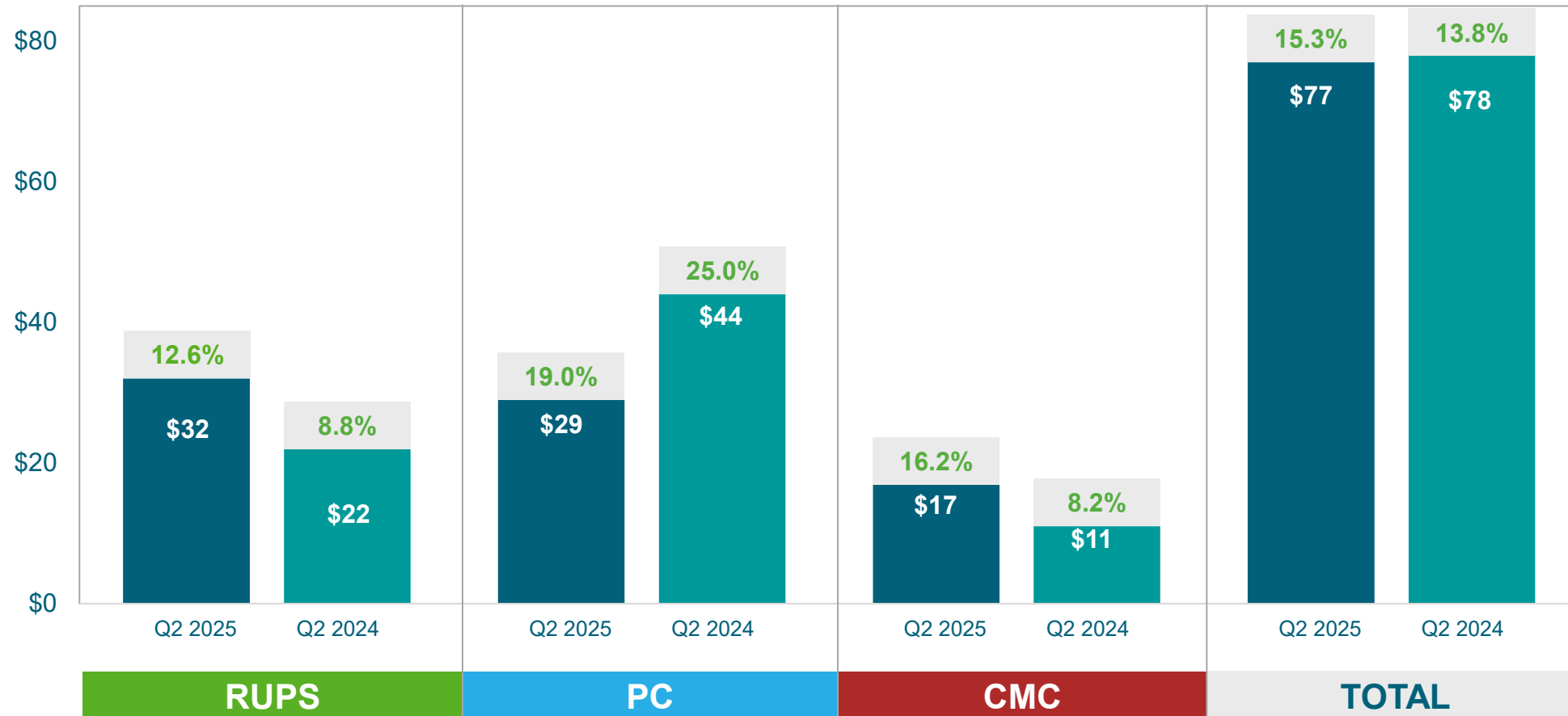
Note: Segment amounts may not agree with consolidated totals due to rounding.

# Q2 2025: Adjusted EBITDA by Segment (Unaudited)



## Adjusted EBITDA \$ and % vs. Prior Year

\$ in Millions



Note: Segment amounts may not agree with consolidated totals due to rounding.

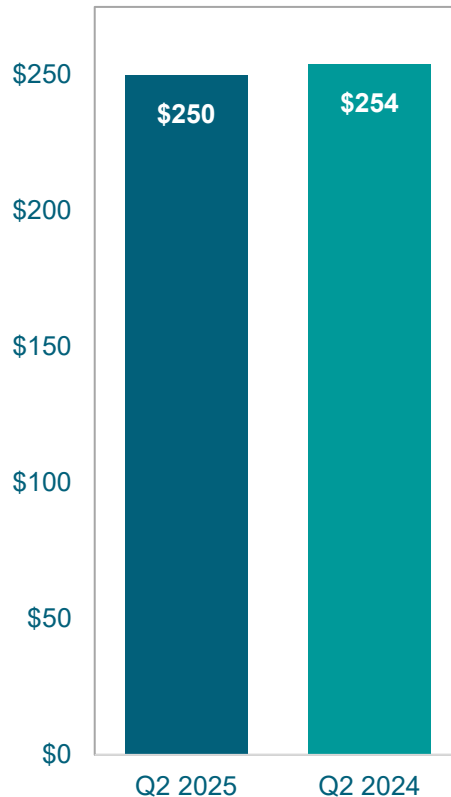
# Q2 2025 RUPS Segment



## RAILROAD AND UTILITY PRODUCTS AND SERVICES

### Sales (Unaudited)

\$ in Millions

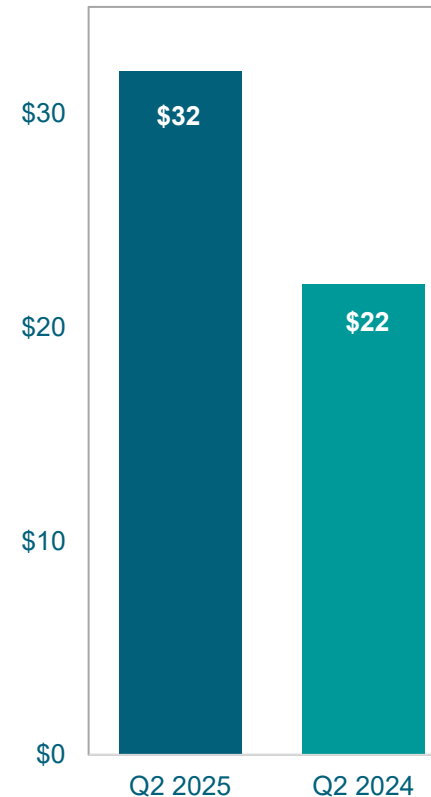


#### Highlights

- Decrease in sales primarily driven by:
  - ✓ Lower volumes in Class I crosstie business
  - ✓ Lower activity in crosstie recovery business
  - ✓ Partly offset by higher volumes in commercial crossties, price increases for crossties and increased activity in railroad bridge services business
- Market prices for untreated crossties remain stable
- 13% lower Y/Y in procurement and 1% lower Y/Y in treatment

### Adjusted EBITDA (Unaudited)

\$ in Millions



#### Highlights

- Profitability was higher due to:
  - ✓ \$7.7M of lower costs
    - Raw material costs
    - SG&A expenses
    - Freight expenses
  - ✓ Net sales price increases

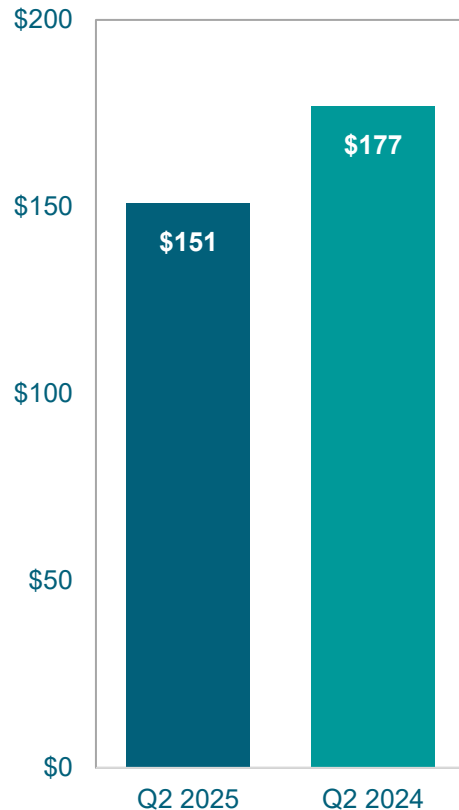
# Q2 2025 PC Segment



## PERFORMANCE CHEMICALS

### Sales (Unaudited)

\$ in Millions



#### Highlights

- Decline in sales was primarily due to:
  - ✓ 15% lower volumes, mostly in the Americas, resulting from market share shift in U.S.

### Adjusted EBITDA (Unaudited)

\$ in Millions



#### Highlights

- Profitability was lower due to:
  - ✓ Higher raw material costs
  - ✓ Lower sales volumes
  - ✓ Partly offset by \$2.2M of lower SG&A expenses, lower operating costs, and higher royalty income

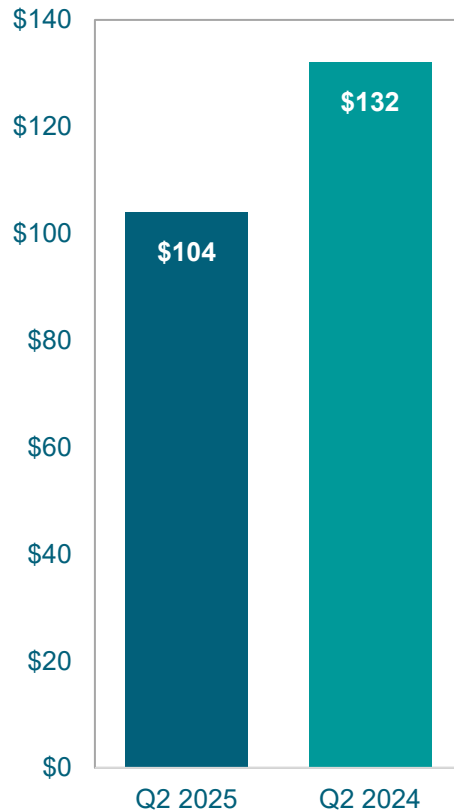
# Q2 2025 CMC Segment



## CARBON MATERIALS AND CHEMICALS

### Sales (Unaudited)

\$ in Millions

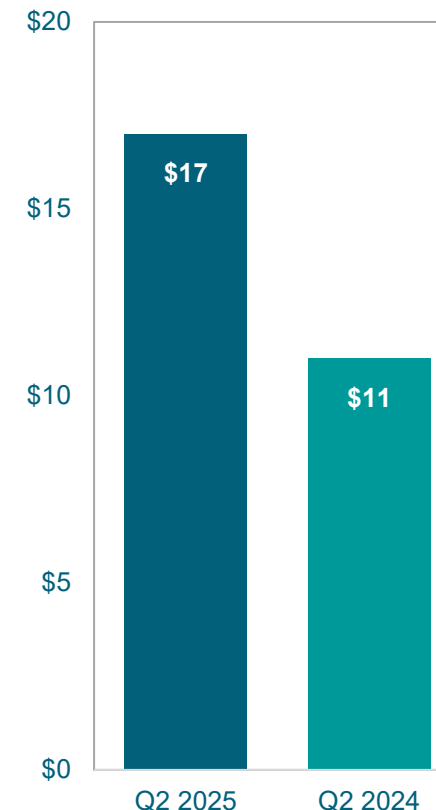


#### Highlights

- Lower sales were primarily driven by:
  - ✓ \$20.4M of volume decreases for phthalic anhydride due to discontinuation of product
  - ✓ \$11.0M in lower volumes of carbon black feedstock
  - ✓ Lower sales prices for carbon pitch of ~6% globally, driven by market dynamics, particularly in Australasia
  - ✓ Partly offset by volume increases for refined tar, naphthalene and creosote and \$1.8M of favorable impact from foreign currency

### Adjusted EBITDA (Unaudited)

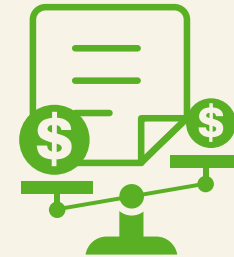
\$ in Millions



#### Highlights

- Profitability increased due to:
  - ✓ \$11.5M of lower raw material, SG&A and operating expenses, particularly in North America
  - ✓ Favorable sales mix
  - ✓ Partly offset by price decreases and lower utilization from ceasing phthalic anhydride production
- Compared with Q1 2025, average pricing of major products lower by 2% and average coal tar costs higher by 4%
- Compared with Q2 2024, average pricing of major products lower by 7% and average coal tar costs lower by 1%

# Capital Allocation



# Extended Revolving Credit Facility to 2030



- Extends maturity date of Koppers \$800M Revolving Credit Facility to January 9, 2030, at the earliest.



# Uses of Cash: Balanced Approach



Investing in Our Business	Quarterly Dividend
<ul style="list-style-type: none"> <li>• <b>\$21.7M</b> capital expenditures YTD 6/30/25, net of insurance proceeds and sale of assets</li> <li>• <b>\$52M-\$58M</b> total capital expenditures (gross) expected in 2025</li> </ul>	<ul style="list-style-type: none"> <li>• On August 7, Board of Directors declared quarterly dividend of <b>\$0.08</b> per share</li> </ul>
Share Repurchase	Reducing Leverage <sup>(1)</sup>
<ul style="list-style-type: none"> <li>• <b>\$29.2M</b> of share repurchases YTD 6/30/25, including tax withholdings</li> <li>• <b>\$100M</b> share repurchase program with <b>\$75.4M</b> remaining</li> </ul>	<ul style="list-style-type: none"> <li>• <b>\$929M</b> net debt and <b>\$336M</b> liquidity at 6/30/25</li> <li>• 3.5x net leverage at 6/30/25</li> <li>• Long-term target of <b>2x-3x</b> net leverage ratio</li> </ul>
Disciplined Capital Allocation Strategy	

(1) Net Leverage Ratio is calculated as net debt divided by adjusted EBITDA for the latest twelve-month period. Net debt represents total debt less cash at the end of a quarter. Net debt, liquidity, and operating cash flow will fluctuate before, after and throughout the related period based upon the timing of receipts and payables.

# Q2 2025 Capital Expenditures



(\$ in Millions) CapEx by Business Unit	Maintenance	Zero Harm	Growth & Productivity	Year-to-Date Total
RUPS	\$7.6	\$0.3	\$1.4	\$9.3
PC	5.1	0.8	---	5.9
CMC	9.2	0.7	0.3	10.2
Corporate	0.6	---	0.4	1.0
<b>Total</b>	<b>\$22.5</b>	<b>\$1.8</b>	<b>\$2.1</b>	<b>\$26.4</b>
Less: Cash Proceeds				4.7
<b>Capital Expenditures, Net</b>				<b>\$21.7</b>

# Dividend Declaration



# Declaring Quarterly Cash Dividend



*effective capital deployment* **maximize shareholder value**  
*strength and resiliency*  
**dividend**  
*strategic growth plan* *strong operating cash flows*  
*capital flexibility*



*The Board of Directors approved a quarterly dividend of \$0.08 per share of Koppers common stock. At this planned quarterly dividend rate, which is subject to review, the annual dividend is expected to be \$0.32 per share for 2025, a 14 percent increase over 2024.*

# Business Sentiment



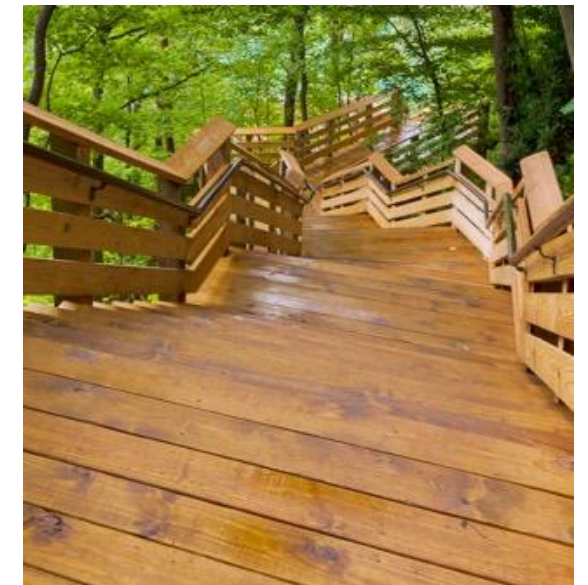
## PC: PERFORMANCE CHEMICALS

### Prior Market Outlook (May 2025):

- Demand started the year solid but lost steam as quarter progressed
- Worried that economic uncertainty could continue dampening demand throughout 2025
- External markers of demand remain negative to neutral at best
  - ✓ Existing home sales continue to be soft
  - ✓ Mortgage rates remain persistently high
  - ✓ Leading Indicator of Remodeling Activity is flat year-over-year and only expected to improve slightly throughout remainder of this year
- PC is the segment most exposed to tariff activity, but we have been actively working on mitigation plans
- Disparity in copper markets could result in headwind in 2025
- Good progress has been made on controlling costs thus far in 2025

### Current Market Outlook:

- Overall drab market; Q2 demand similar to Q1; 2H not expected to be any different
- External markers of demand remain negative to neutral at best
  - ✓ Existing home sales continue to be soft
  - ✓ Mortgage rates remain persistently high
  - ✓ Leading Indicator of Remodeling Activity is flat year-over-year and only expected to improve slightly throughout remainder of this year
  - ✓ 2H sentiment from building products companies has been flat to slightly down
- Direct tariff impact in Q2 ~ \$2M; could see more than that in 2H from copper volatility
- Good progress has been made on controlling costs thus far in 2025



# State of the Business



## RUPS: UTILITY AND INDUSTRIAL PRODUCTS

### Prior Market Outlook (May 2025):

- Demand in early part of 2025 has been similar to 2024 levels, which were down compared to strong 2023
- Expecting Q2 to look similar to Q1 with a pickup in second half of the year
- Worried that fiscal policy uncertainties and persistently high interest rates could hold back demand uptick
- Remain bullish on long-term demand dynamics due to increasing demand for power
- Starting to see greater interest from customer base in new geographic markets
- Continuing to invest resources to grow our presence in underrepresented markets
- Manufacturing sites added from Brown acquisition performing solidly
- Australia pole business had best Q1 since 2021; anticipating another year of steady profitability

### Current Market Outlook:

- Best quarterly comparative volume growth since Q3 2023 which provides confidence that demand may be picking back up
- Q2 sales driven by 24% increase in Brown Wood sales with organic sales down slightly
- PUCs accepting more and greater rate increases which is helping to jump start demand and should lead to stronger 2H
- Remain bullish on long-term outlook dynamics through 2030 due to increasing demand for power from data centers and manufacturing
- Beginning to experience small wins from investment in sales resources to grow presence in underrepresented geographic markets



# State of the Business



## RUPS: RAILROAD PRODUCTS AND SERVICES

### Prior Market Outlook (May 2025):

- Despite demand being lower than forecast in Q1, slightly higher pricing and lower operating costs resulted in the strongest profitability for crossties since 2016
- If demand picks up as expected, 2025 will be one of the best years ever for the rail business
- No major near-term capital needs set RPS up for significant free cash flow generation
- Have been able to avoid direct tariff impact for this segment thus far; worried about the effect of reduced hardwood exports to China on sawmill health and crosstie production
- Shift away from crosstie recovery and disposal to just crosstie recovery is already reaping economic benefits
- Maintenance-of-way business had solid Q1 and is on pace for best year since 2016

### Current Market Outlook:

- Net sales volume and price increases as well as lower operating costs resulted in strongest first half profitability for crossties since 2016
- Forecast for full year demand dropping from 8% to 4% due to Class I program contraction and delays in federal funding in short-line markets
- 1H profitability will be difficult to match in 2H due to decrease in forecasted volume, unfavorable mix, and sale of KRS business
- Shifting crosstie recovery business away from disposal resulted in strong 1H for recovery resources business
- No major near-term capital needs set RPS up for significant free cash flow generation
- Entered into agreement to sell Koppers Railroad Structures; expect to close in Q3



# State of the Business



## CMC: CARBON MATERIALS AND CHEMICALS

### Prior Market Outlook (May 2025):

- Most end markets remain in a tough spot and expected to remain that way throughout 2025
- CMC profit improvement expected to come from lower operating costs and better operating performance
- Ceased primary phthalic anhydride production in April 2025, ahead of target date of May 2025
- With closure of phthalic anhydride plant, evaluating other opportunities to improve cost footprint of U.S. operations
- Long-term raw material supply agreement extended in Australia; evaluating similar opportunities in North America and Europe
- Coal tar carbon products industry has been suffering for some time now and needs further rationalization in North America and Europe to improve health

### Current Market Outlook:

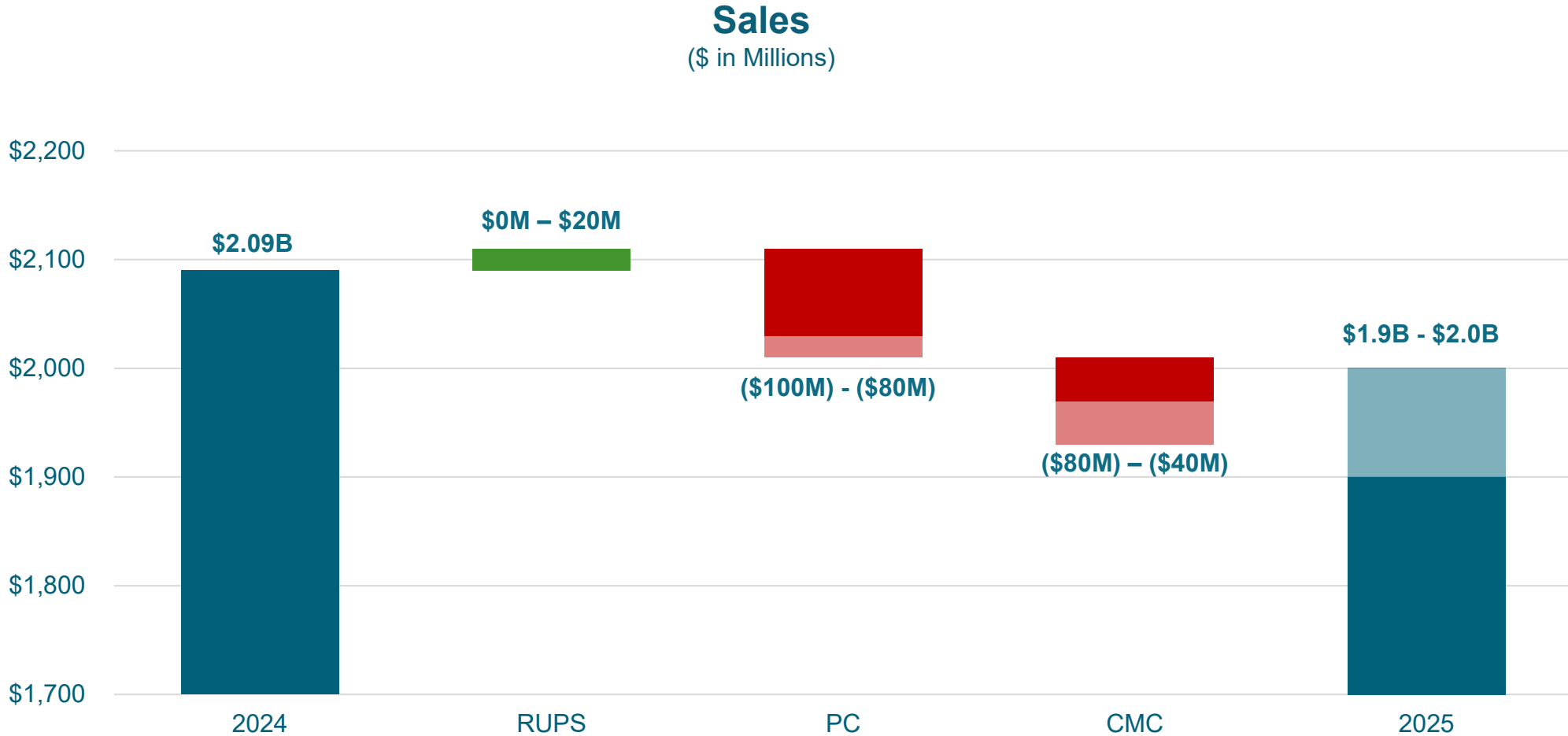
- Most end markets remain in a tough spot and are still expected to remain that way throughout 2025
- Primary phthalic anhydride production ceased in April 2025, resulting in significant cost savings for U.S. operations
- Extended key European tar contract which assures a long-term baseload of raw material
- Tar market in Australasia and Europe shifting toward a buyer's market
- Profit improvements driven by reduced operating costs and enhanced performance
- Several hundred initiatives across production, logistics, procurement, and sales under evaluation to optimize operations
- Coal tar carbon products sector continues to face structural challenges, with further rationalization needed in North America and Europe to improve market health



# 2025 Guidance



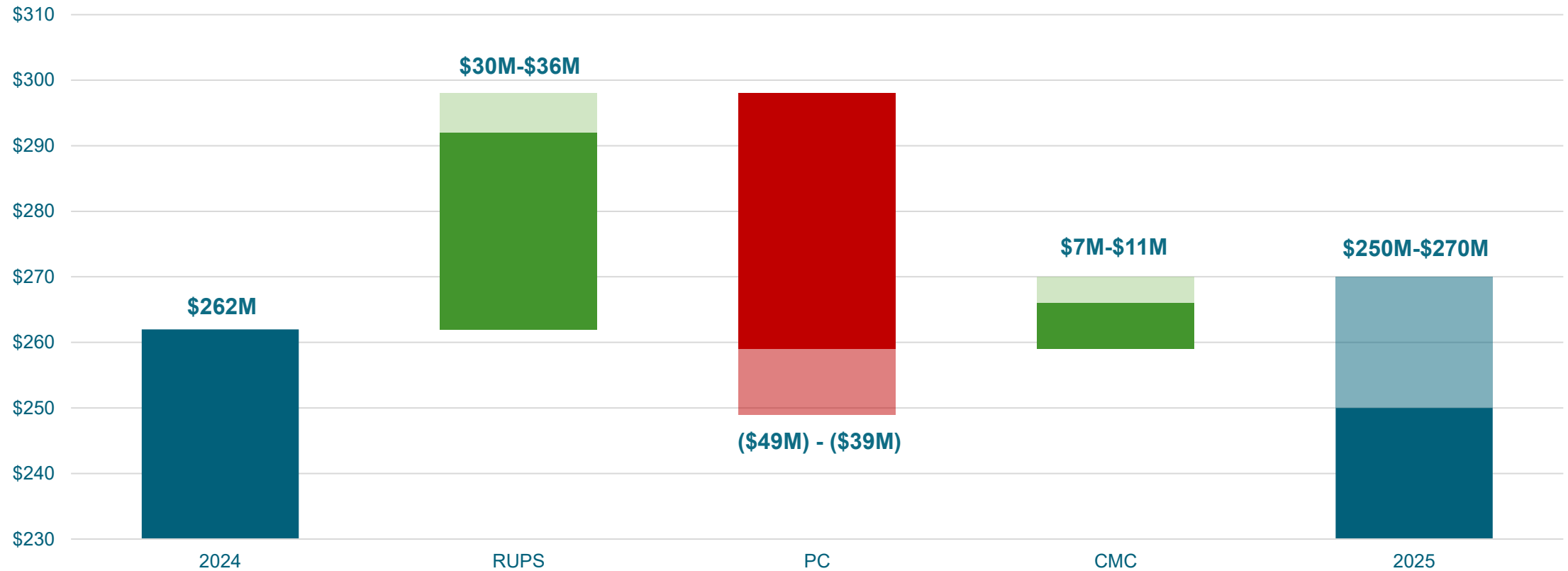
# 2025 Sales Forecast: ~\$1.9B - \$2.0B



# 2025 Adjusted EBITDA Forecast: \$250M - \$270M



Adjusted EBITDA\*  
(\$ in Millions)

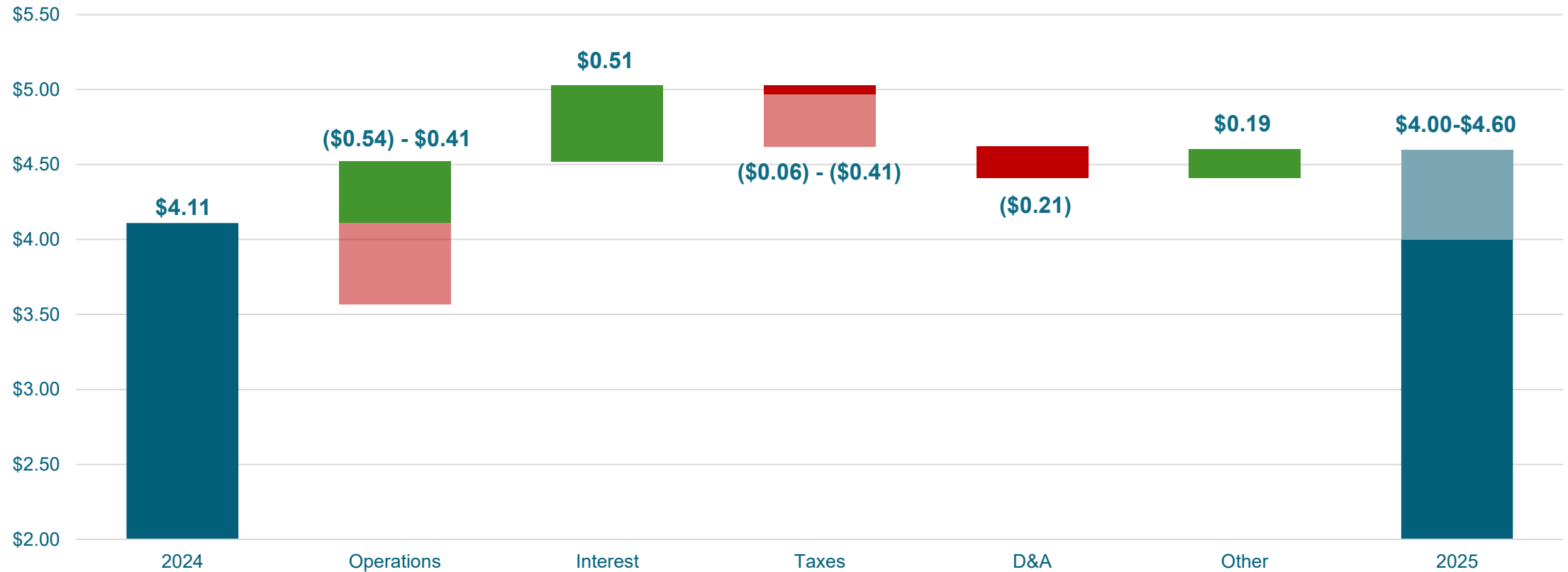


\* Excluding special charges

# 2025 Adjusted EPS Forecast: \$4.00 - \$4.60



## Adjusted EPS\*



\* Excluding special charges

# 2025 Capital Expenditures



(\$ in Millions) CapEx by Business Unit	Maintenance		Zero Harm	Growth & Productivity	2025	
	Low	High			Low	High
RUPS	\$14.0	\$16.0	\$1.3	\$1.4	\$16.7	\$18.7
PC	8.2	10.2	4.5	--	12.7	14.7
CMC	15.4	17.4	1.7	0.3	17.4	19.4
Corporate	1.6	1.6	--	3.6	5.2	5.2
<b>Total Capital Expenditures</b>	<b>\$39.2</b>	<b>\$45.2</b>	<b>\$7.5</b>	<b>\$5.3</b>	<b>\$52.0</b>	<b>\$58.0</b>

# Appendix

# Non-GAAP Measures & Guidance



*This presentation includes unaudited “non-GAAP financial measures” as defined in Regulation G under the Securities Exchange Act of 1934, including adjusted EBITDA, adjusted EBITDA margin, adjusted EPS, net debt and net leverage ratio.*

*Koppers believes that the presentation of non-GAAP financial measures provides information useful to investors in understanding the underlying operational performance of the company, its business and performance trends, and facilitate comparisons between periods. The exclusion of certain items permits evaluation and a comparison between periods of results for ongoing business operations, and it is on this basis that Koppers management internally assesses the company’s performance. In addition, the Board of Directors and executive management team use adjusted EBITDA as a performance measure under the company’s annual incentive plans and for certain performance share units granted to management.*

*Although Koppers believes that these non-GAAP financial measures enhance investors’ understanding of its business and performance, these non-GAAP financial measures should not be considered an alternative to GAAP basis financial measures and should be read in conjunction with the relevant GAAP financial measure. Other companies in a similar industry may define or calculate these measures differently than the company, limiting their usefulness as comparative measures. Because of these limitations, these non-GAAP financial measures should not be considered in isolation from, or as substitutes for performance measures calculated in accordance with GAAP.*

*Koppers does not provide reconciliations of guidance for adjusted EBITDA and adjusted EPS to comparable GAAP measures, in reliance on the unreasonable efforts exception. Koppers is unable, without unreasonable efforts, to forecast certain items required to develop meaningful comparable GAAP financial measures. These items include, but are not limited to, restructuring and impairment charges, acquisition-related costs, mark-to-market commodity hedging, and LIFO adjustments that are difficult to predict in advance in order to include in a GAAP estimate and may be significant. Forward-looking statements, including the guidance above, are based upon current expectations and are subject to factors that could cause actual results to differ materially from those set forth above. Please see the "Safe Harbor Statement" above for more information.*

*References to historical EBITDA herein means adjusted EBITDA, for which the company has provided calculations and reconciliations in the Appendix.*

# Unaudited Segment Information



	Three Months Ended June 30,	
	2025	2024
<i>(Dollars in millions)</i>		
<b>Net sales:</b>		
Railroad and Utility Products and Services	\$ 250.4	\$ 253.9
Performance Chemicals	150.8	176.9
Carbon Materials and Chemicals	103.6	132.4
<b>Total</b>	<b>\$ 504.8</b>	<b>\$ 563.2</b>
<b>Adjusted EBITDA:</b>		
Railroad and Utility Products and Services	\$ 31.6	\$ 22.4
Performance Chemicals	28.7	44.3
Carbon Materials and Chemicals	16.8	10.8
<b>Total<sup>(1)</sup></b>	<b>\$ 77.1</b>	<b>\$ 77.5</b>
<b>Adjusted EBITDA margin as a percentage of GAAP sales:</b>		
Railroad and Utility Products and Services	12.6%	8.8%
Performance Chemicals	19.0%	25.0%
Carbon Materials and Chemicals	16.2%	8.2%

(1) The table on the next page describes the adjustments to arrive at adjusted EBITDA.

# Unaudited Reconciliation of Net Income to Adjusted EBITDA and Adjusted EBITDA Margin



(Dollars in millions)	Three Months Ended June 30,		Year Ended December 31,
	2025	2024	2024
Net income	\$ 16.4	\$ 26.8	\$ 48.6
Interest expense	17.3	20.6	76.2
Depreciation and amortization	18.0	18.2	67.5
Income tax provision	7.5	10.2	20.7
Sub-total	59.2	75.8	213.0
Adjustments to arrive at adjusted EBITDA:			
LIFO (benefit) expense <sup>(1)</sup>	(0.7)	1.5	6.1
Impairment, restructuring and plant closure costs	17.6	0.0	17.3
(Gain) loss on sale of assets	0.0	0.0	10.7
Mark-to-market commodity hedging (gains) losses	(0.7)	(1.3)	7.9
Acquisition inventory step-up amortization	0.0	1.5	2.3
Amortization of cloud-based software implementation costs	0.5	0.0	0.3
Pension settlement and expense	1.2	0.0	4.0
Total adjustments	17.9	1.7	48.6
Adjusted EBITDA	\$ 77.1	\$ 77.5	\$ 261.6
Net sales	\$ 504.8	\$ 563.2	\$ 2,092.1
Adjusted EBITDA margin as a percentage of GAAP sales	15.3%	13.8%	12.5%

(1) The LIFO expense adjustment removes the entire impact of LIFO and effectively reflects the results as if we were on a FIFO inventory basis.

# Unaudited Reconciliations of Net Income Attributable to Koppers to Adjusted Net Income Attributable to Koppers and Diluted EPS and Adjusted EPS



	Three Months Ended June 30,		Year Ended December 31,	
	2025	2024	2024	2024
<i>(Dollars in millions, except share and per share amounts)</i>				
Net income attributable to Koppers	\$ 16.4	\$ 26.8	\$ 52.4	
Adjustments to arrive at adjusted net income:				
LIFO (benefit) expense <sup>(1)</sup>	(0.7)	1.5	6.1	
Impairment, restructuring and plant closure costs	17.6	1.5	17.3	
(Gain) loss on sale of assets	0.0	0.0	10.7	
Mark-to-market commodity hedging (gains) losses	(0.7)	(1.3)	7.9	
Acquisition inventory step-up amortization	0.0	1.5	2.3	
Amortization of cloud-based software implementation costs	0.5	0.0	0.3	
Pension settlement and expense	1.2	0.0	4.0	
Total adjustments	17.9	3.2	48.6	
Adjustments to income tax and noncontrolling interests:				
Income tax on adjustments to pre-tax income	(4.4)	(0.8)	(9.6)	
Noncontrolling interest	0.0	0.0	(3.9)	
Effect on adjusted net income	13.5	2.4	35.1	
Adjusted net income attributable to Koppers	\$ 29.9	\$ 29.2	\$ 87.5	
Diluted weighted average common shares outstanding (in thousands)	20,235	21,559	21,291	
Diluted earnings per share	\$ 0.81	\$ 1.25	\$ 2.46	
Adjusted earnings per share	\$ 1.48	\$ 1.36	\$ 4.11	

(1) The LIFO expense adjustment removes the entire impact of LIFO and effectively reflects the results as if we were on a FIFO inventory basis.

# Unaudited Reconciliation of Total Debt to Net Debt and Net Leverage Ratio



	Twelve Months Ended June 30,	
		2025
<i>(Dollars in millions)</i>		
Total Debt	\$	967.8
Less: Cash		38.4
Net Debt	\$	929.4
Adjusted EBITDA	\$	265.2
Net Leverage Ratio		3.5

# Unaudited Reconciliation of Net Income to Adjusted EBITDA (LTM)



<i>(Dollars in millions)</i>	Twelve Months Ended June 30,	
		2025
Net income	\$	11.3
Interest expense		72.4
Depreciation and amortization		69.2
Income tax provision		10.3
Sub-total		163.2
Adjustments to arrive at adjusted EBITDA:		
LIFO (benefit) <sup>(1)</sup>		(0.5)
Impairment, restructuring and plant closure costs		54.9
Loss on sale of assets		10.4
Mark-to-market commodity hedging loss		1.1
Acquisition inventory step-up amortization		0.8
Amortization of cloud-based software implementation costs		1.1
Pension settlement and expense		34.2
Total adjustments		102.0
Adjusted EBITDA	\$	265.2

(1) The LIFO expense adjustment removes the entire impact of LIFO and effectively reflects the results as if we were on a FIFO inventory basis.

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Koppers is an integrated global provider of essential treated wood products, wood preservation technologies and carbon compounds. Our team of 2,000 employees create, protect and preserve key elements of our global infrastructure – including railroad cross ties, utility poles, outdoor wooden structures, and production feedstocks for steel, aluminum and construction materials, among others – applying decades of industry-leading expertise while constantly innovating to anticipate the needs of tomorrow. Together we are providing safe and sustainable solutions to enable rail transportation, keep power flowing, and create spaces of enjoyment for people everywhere.

Protecting What Matters, Preserving The Future. Learn more at [Koppers.com](https://www.koppers.com).

### **Stock Exchange Listing**

NYSE: KOP

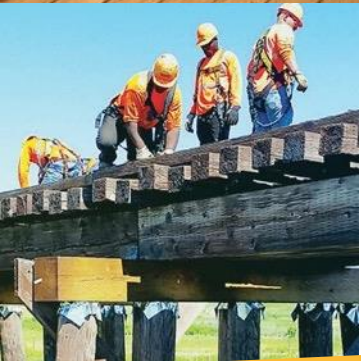
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Koppers is a member  
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